Global Gateway

Global Gateway

Luc Bagur
Director for Sustainable Development Policy and Coordination
European Commission, DG INTPA
October 2026

#TeamEurope #GlobalGateway

The Foundations of our action

Article 208 Treaty on the Functioning of the European Union and **poverty eradication**

Agenda 2030 and the SDGs:
2023 EU Voluntary Review (HLPF), 2023 SDG Summit, 2024 Pact for the Future: EU reaffirms its commitment to the agenda 2030

Mission letters of EU Commissioners: "As we head to 2030, each Member of College will ensure the delivery of the [...] United Nations Sustainable Development Goals within their policy areas.
The College as a whole will be responsible for the overall implementation of the Goals"

#TeamEurope #GlobalGateway

The 4 pillars of DG INTPA action

Global Gateway strategy

Sustainable investments in hard and soft infrastructure

Migration

An effective EU migration policy within comprehensive partnerships

Fragile countries and complex settings

Staying engaged to deliver our agenda

Global challenges

Addressing Global Challenges more strategically

#TeamEurope #GlobalGateway

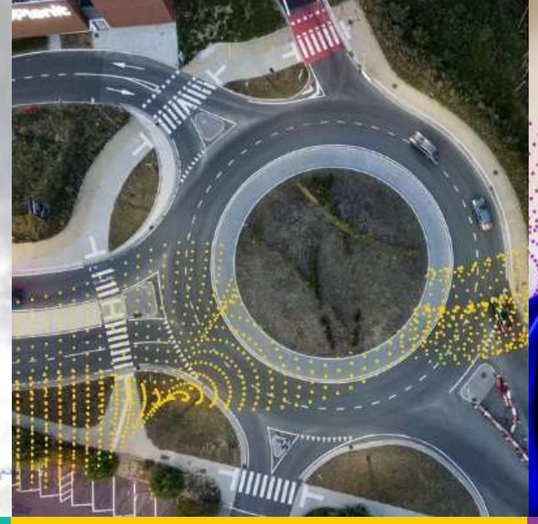
*"The **Global Gateway Strategy** is a template for how Europe can build more resilient connections with the world."*

Ursula von der Leyen,
President of the European Commission

Global Gateway: The EU's global investment agenda

An investment strategy to address the global infrastructure gap and the EU's contribution to the **Agenda 2030** and its **SDGs**

- **A value-based, positive offer** to partner countries
- A collective **Team Europe** effort, crowding in private sector
- A **response** to multiple needs that requires strong coordination approaches
- **306 billion EUR** in just four years



Digital

The EU will support open and secure internet

Climate and energy

The EU will support investments and rules paving the way to the clean energy transition

Transport

The EU will support all modes of green, smart and safe transport

Education and research

The EU will invest in high quality education, with a focus on girls and women and vulnerable groups

Health

The EU will help strengthen supply chains and local vaccines production

Democratic values and high standards

Good governance and transparency

Equal partnerships

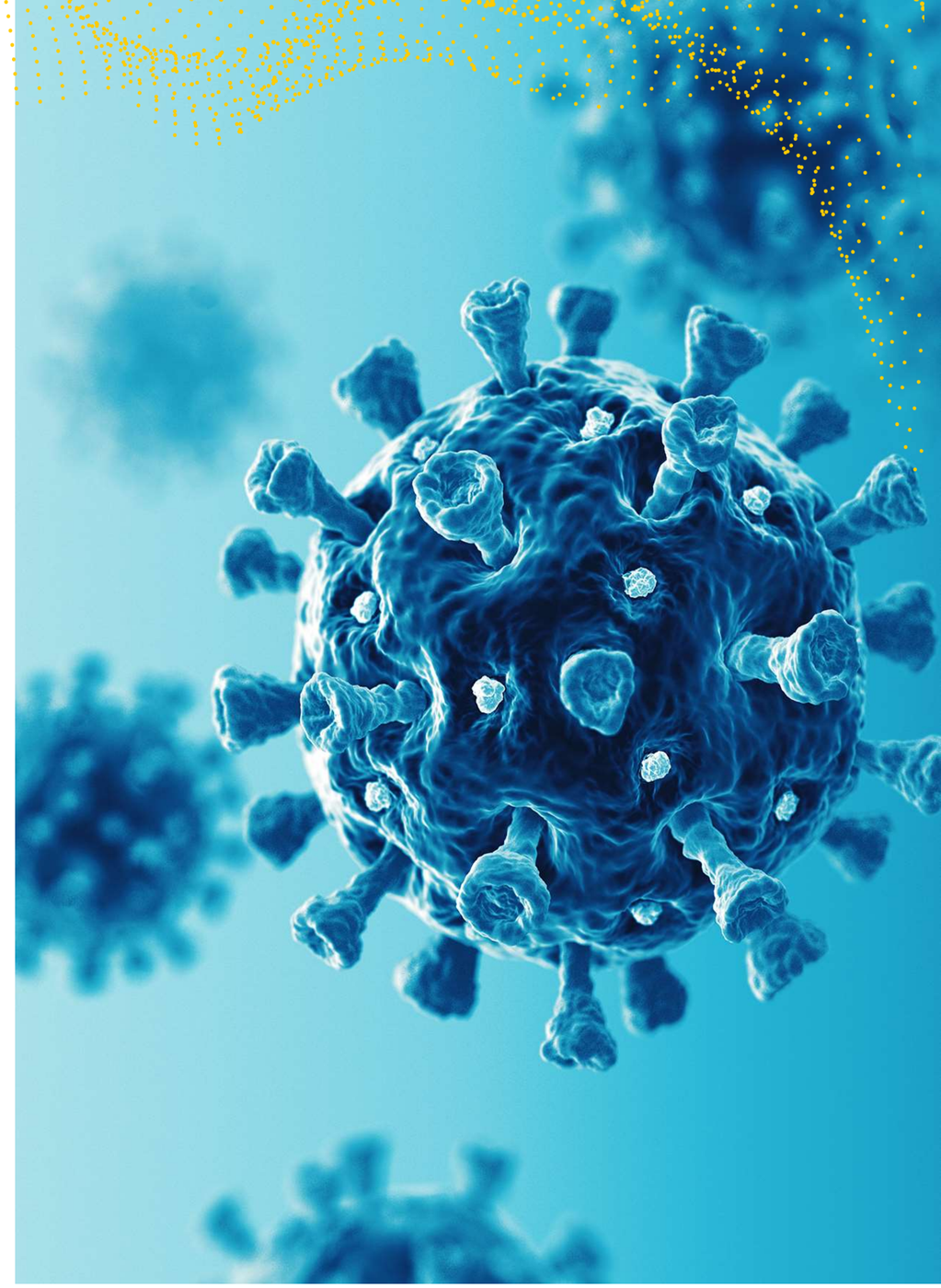
Green and clean

Security focused

Catalysing private sector investment

Global need for infrastructure

- **COVID-19 pandemic** highlighted infrastructure vulnerabilities and supply chain dependencies
- **4 trillion/year gap to achieve the SDGs:** traditional ways of development assistance are no longer enough
- Recognition of needs at global level and common action in **G7(PGII) and G20**



#TeamEurope #GlobalGateway

A request from our partners

- **Mutually beneficial partnerships of equals,** away from traditional donor-recipient relationship

- Partners request the **EU's positive, values driven and sustainable investment model** that builds local value without creating dependencies

- **G7 Evian summit leaders' declaration** references Global Gateway as an example of mutually beneficial partnerships

#TeamEurope #GlobalGateway

Global Gateway Governance

Global Gateway Board

- Global Gateway Board provides strategic guidance

Private sector role

- Business Advisory Group,
- building on existing platforms and networks,
- ensure intensive consultation with the private sector

Civil society

- Civil Society and Local Authorities Platform
- provide feedback on Global Gateway rollout and space to exchange on opportunities to engage in country-level Global Gateway partnerships,
- complements consultations locally and making sure that a fully inclusive approach is taken.

International fora

- Global Gateway – EU and MS investment packages built for major summits, a priority for discussion in multilateral fora

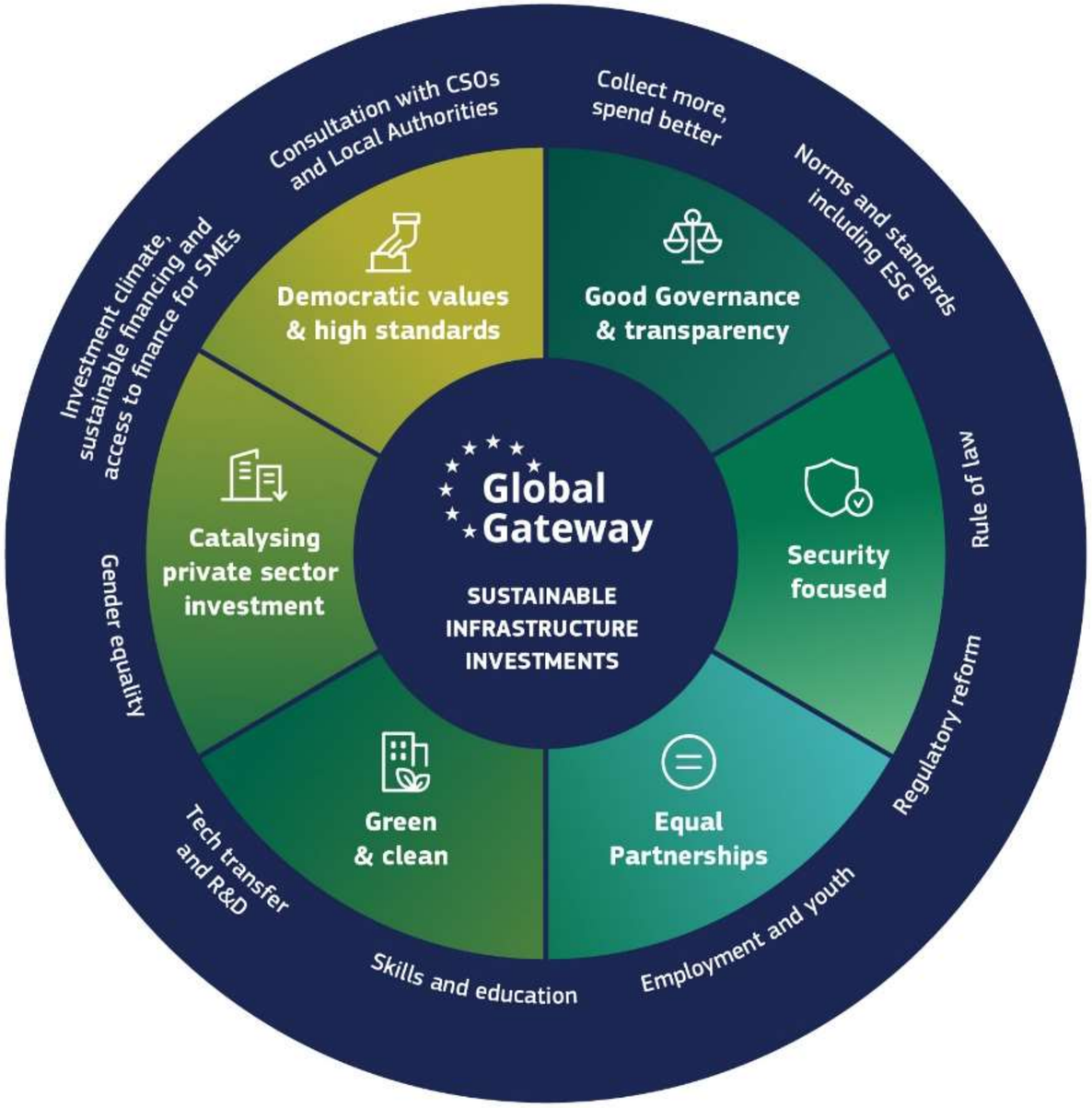
How is Global Gateway implemented?

Mix of **grants**, concessional **loans**, **guarantees** to de-risk **investments**

Combined with **operational tools** such as technical assistance, policy and economic dialogue, trade and investment agreements and standardization to create better conditions for quality investments

Private sector participation is key – they bring private capital – which we can embed in broader support such as policy reform, standards, training, etc.

The 360-degree approach

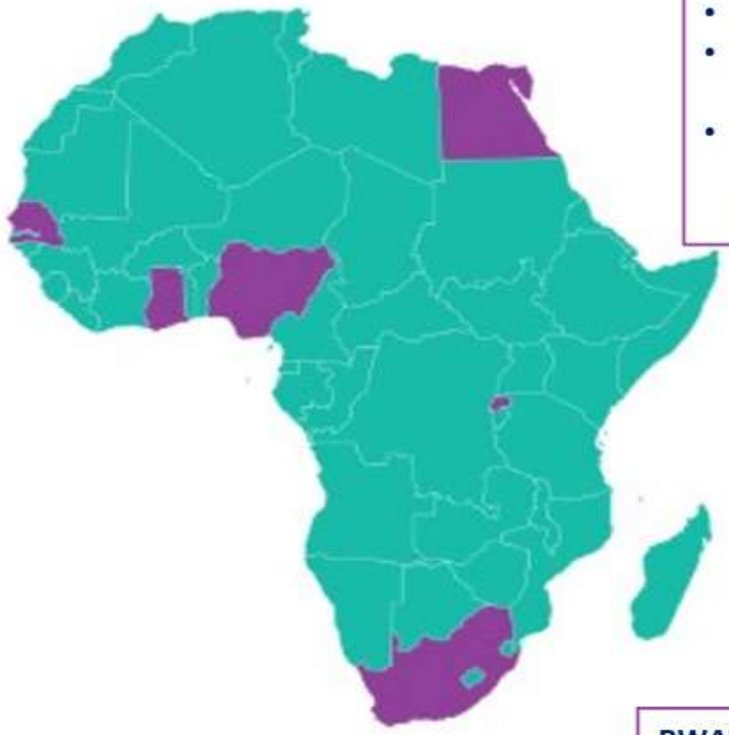


#TeamEurope #GlobalGateway

Initiative on Manufacturing and Access to Vaccines, Medicines and Health Technologies - MAV+

Objective: to strengthen local pharmaceutical systems and manufacturing capacity in Africa

Team Europe:
European Union, DE, FR and BE
European Medicines Agency, network of European regulators
European and Developing Countries Clinical Trials Partnership (EDCTP)
EIB and bilateral banks
African organisations:
African Union Commission
Africa Centres for Disease Control and Prevention
AUDA-NEPAD (African Union Development Agency)
African Medicines Agency
African governments and national regulatory agencies
International partners:
WHO
Bill & Melinda Gates Foundation
Private sector involvement:
Univercells in Senegal/South Africa



SENEGAL
- MADIBA vaccine production plant
- Coordination of the national plan for the pharma sector
- Strengthening the new regulatory agency ARP

GHANA
- Fill & Finish plant establishment
- Plant design study (DEK consortium of GHA)
- FDA strengthening for vaccine regulation

NIGERIA
- Skills development and R&D
- Digitalisation in supply chain
- Medical products procurement

EGYPT
- R&D
- Regulatory strengthening
- Strengthening authorities' strategic planning

SOUTH AFRICA
- Funding of fundamental research
- Digitalization in production facilities and technical assistance on the establishment of the National Regulatory Agency
- Support to nascent and established companies to establish or scale up their production facilities

RWANDA
- Regulatory strengthening and lab equipment for Rwanda FDA
- Skills development (higher education, TVET)
- R&D
- Support to innovation & entrepreneurship
- Supply chains strengthening

Global Gateway and civil society

Civil society **at the heart of partnerships** we build including to ensure that an **inclusive approach** and **key principles** are respected

The **Civil Society and Local Authorities Advisory Platform**

Engagement with civil society at partner country level: **EU Delegations' regular consultations**

Civil society organisations as **implementing partners**

Green hydrogen and CRM in Namibia

Objective: to support Namibia's national green hydrogen programme (developing green hydrogen and critical raw material (CRM) value chains to promote local value addition in Namibia):

- public and private investments: build an 85 MW solar plant and RH2 storage
- guarantees to project lower risk (EFSD+)
- blended investments (private + public) (EC/EIB)
- flanking measures: regulatory reforms (EU grants), capacity building of the public sector, skills development (TVET)
- regional transport corridor Maputo-Gaborone to Walvis Bay

Team Europe:
EU, DE, FR, BE, NL, FI
European Raw Materials Alliance
European Battery Alliance
Ports of Rotterdam and Antwerp Bruges
Geological Survey Institutes (FI, DE, FR)
EIB
Bilateral banks

Partner:
Government of Namibia

State of play

- **Global Gateway Board** provided **strategic guidance** in December 2022 and October 2025. Next meeting to take place on 1st December 2026.
- **Council Conclusions** on Global Gateway adopted by FAC in June 2026.
- List of **Global Gateway flagship projects** to cover over 256 projects worldwide. Next review to be launched in October 2026, with revised list for endorsement before end-2026.
- Methodology to **track total investment** implemented under Global Gateway. 3rd reporting exercise launched in April 2026 for 2021–2025; methodology refined and implemented in INTPA, with further Team Europe work on granularity and avoiding double counting.
- GGIH now fully operational; 19 Team Nationals operational; continued engagement with **private sector** (GG BAG), **civil society** (CSO-LA Advisory Platform) and **Export Credit Agencies**.
- Communication / visibility: work underway on a new **Global Gateway Brand Book** with Member States; communication coordination mechanisms in place; next **Global Gateway Forum** on 8–9 June 2027.
- **Joint missions** to partner countries to strengthen visibility. 2 Team Europe joint missions carried out in 2026 so far (Bolivia and Angola/Lobito Corridor).

Global Gateway

Thank you!

#TeamEurope #GlobalGateway