

# Global Gateway

Luc Bagur

Director for Sustainable Development Policy and Coordination

European Commission, DG INTPA

October 2026





# The Foundations of our action

**Article 208 Treaty** on the Functioning of the European Union and **poverty eradication**

**Agenda 2030 and the SDGs:**

2023 EU Voluntary Review (HLPF), 2023 SDG Summit, 2024 Pact for the Future: EU reaffirms its commitment to the agenda 2030

**Mission letters of EU Commissioners:** "As we head to 2030, each Member of College will ensure the delivery of the [...] United Nations Sustainable Development Goals within their policy areas. The College as a whole will be responsible for the overall implementation of the Goals"

# The 4 pillars of DG INTPA action



## Global Gateway strategy

Sustainable investments in hard and soft infrastructure



## Migration

An effective EU migration policy within comprehensive partnerships



## Fragile countries and complex settings

Staying engaged to deliver our agenda



## Global challenges

Addressing Global Challenges more strategically

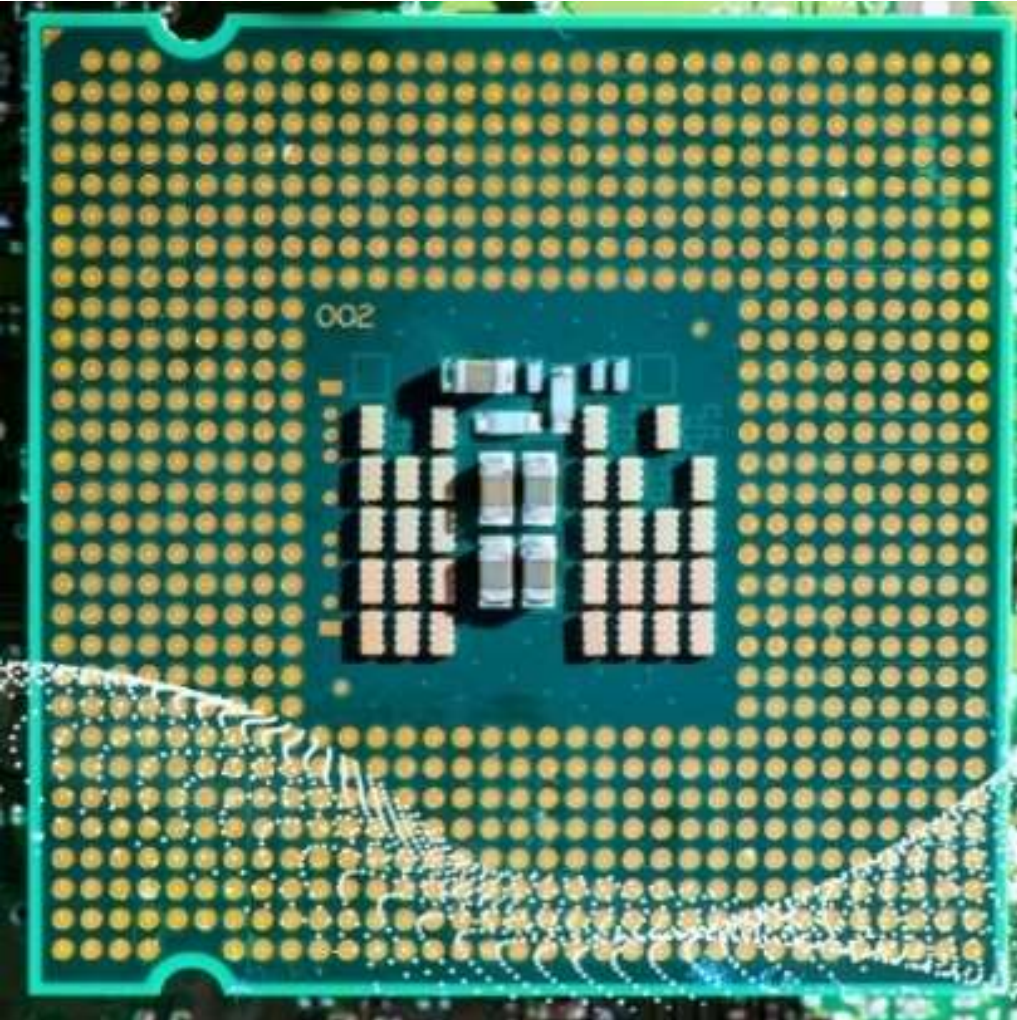
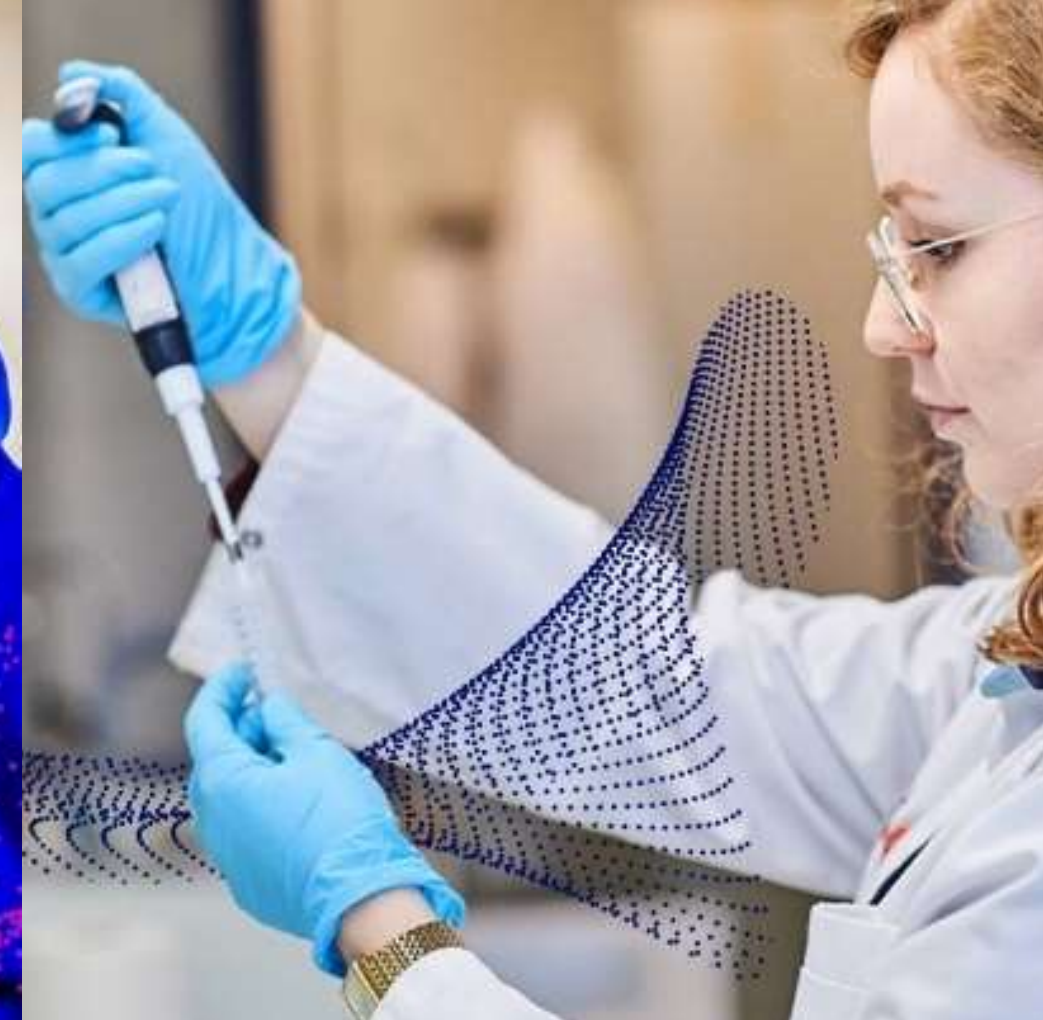


*“The **Global Gateway Strategy** is a template for how Europe can build more resilient connections with the world.”*

**Ursula von der Leyen,**  
President of the European Commission

# Global Gateway: The EU's global investment agenda

- **An investment strategy** to address the global infrastructure gap
- **A value-based, positive offer** to partner countries
- A collective **Team Europe** effort, crowding in private sector
- The EU's contribution to the **Agenda 2030** and its **SDGs**
- More than **EUR 300 billion of investments**
- A **response** to multiple needs



## Digital

The EU will support open and secure internet

## Climate and energy

The EU will support investments and rules paving the way to the clean energy transition

## Transport

The EU will support all modes of green, smart and safe transport

## Education and research

The EU will invest in high quality education, with a focus on girls and women and vulnerable groups

## Health

The EU will help strengthen supply chains and local vaccines production



Democratic values and high standards



Good governance and transparency



Equal partnerships



Green and clean



Security focused



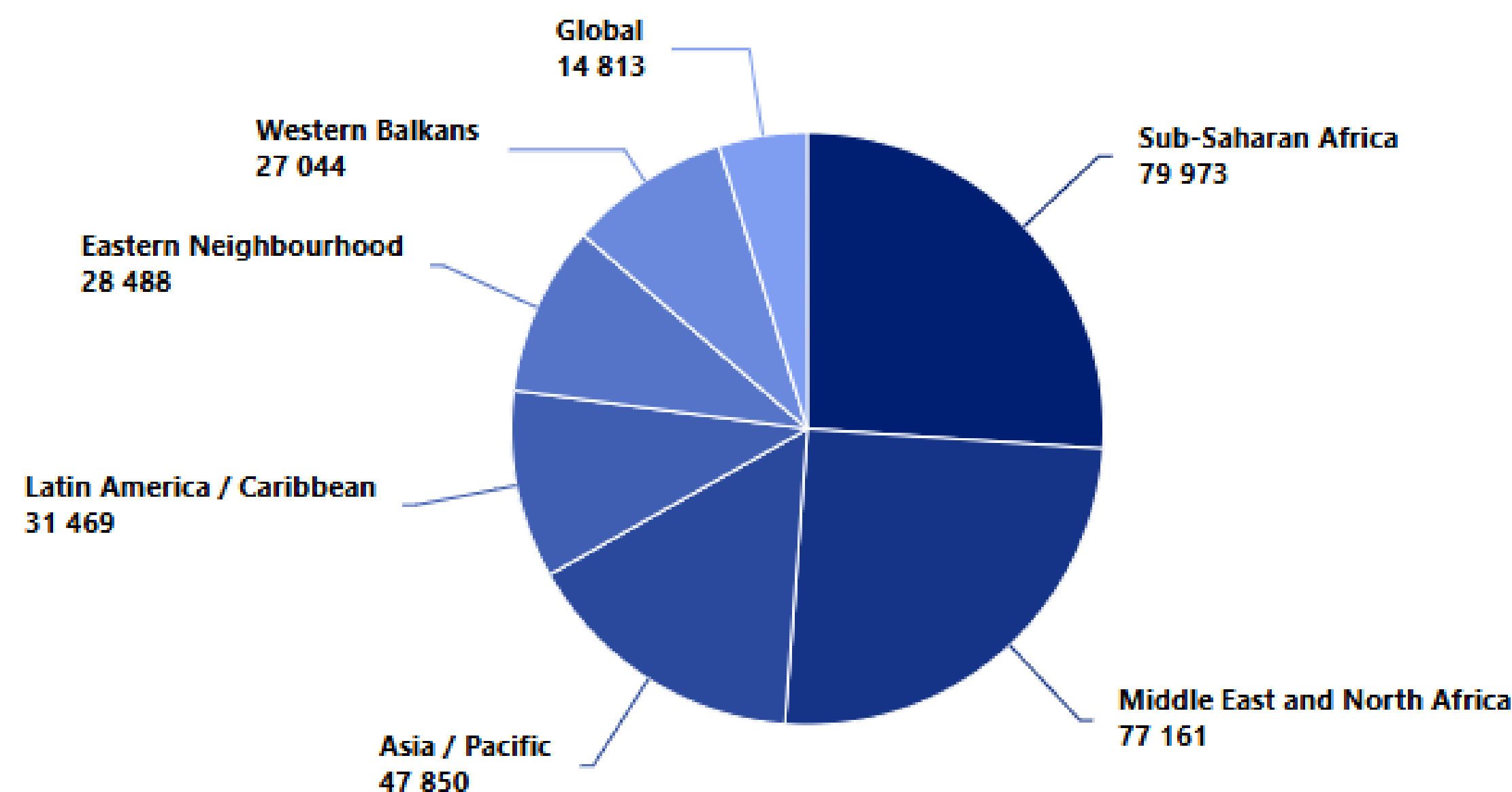
Catalysing private sector investment

# Strong Progress Towards the Global Gateway Investment Target

Total Global Gateway investments mobilised 2021 – 2024

**306 798 million €**

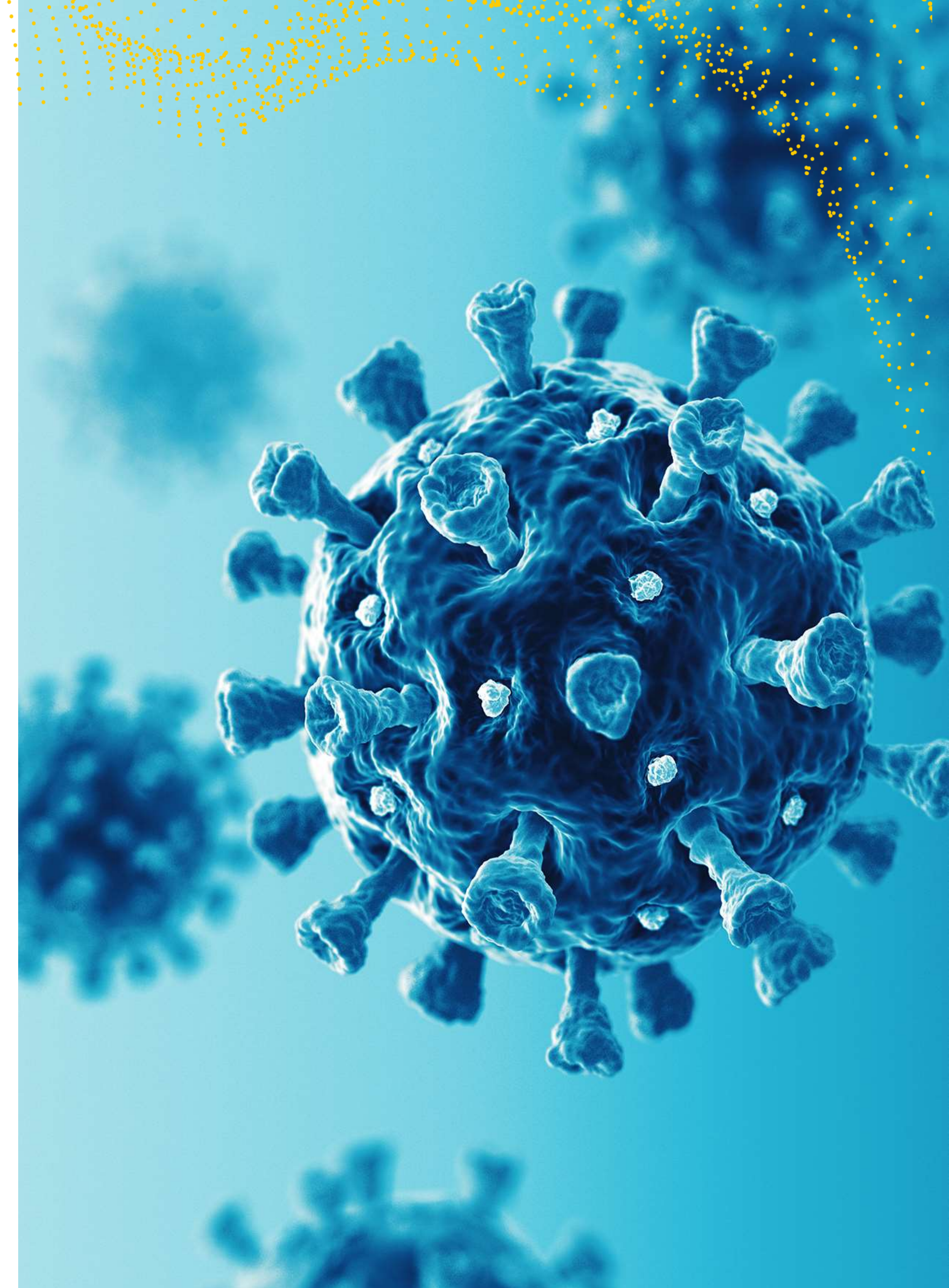
Numbers in million € - Source: European Commission



*Global Gateway is implemented through a "Team Europe" approach. Team Europe consists of the European Union, EU Member States — including their implementing agencies and public development banks — as well as the European Investment Bank (EIB) and the European Bank for Reconstruction and Development (EBRD).*

# Global need for infrastructure

- **COVID-19 pandemic** highlighted infrastructure vulnerabilities and supply chain dependencies
- **4 trillion/year gap to achieve the SDGs:** traditional ways of development assistance are no longer enough
- Recognition of needs at global level and common action in **G7(PGII) and G20**



# A request from our partners

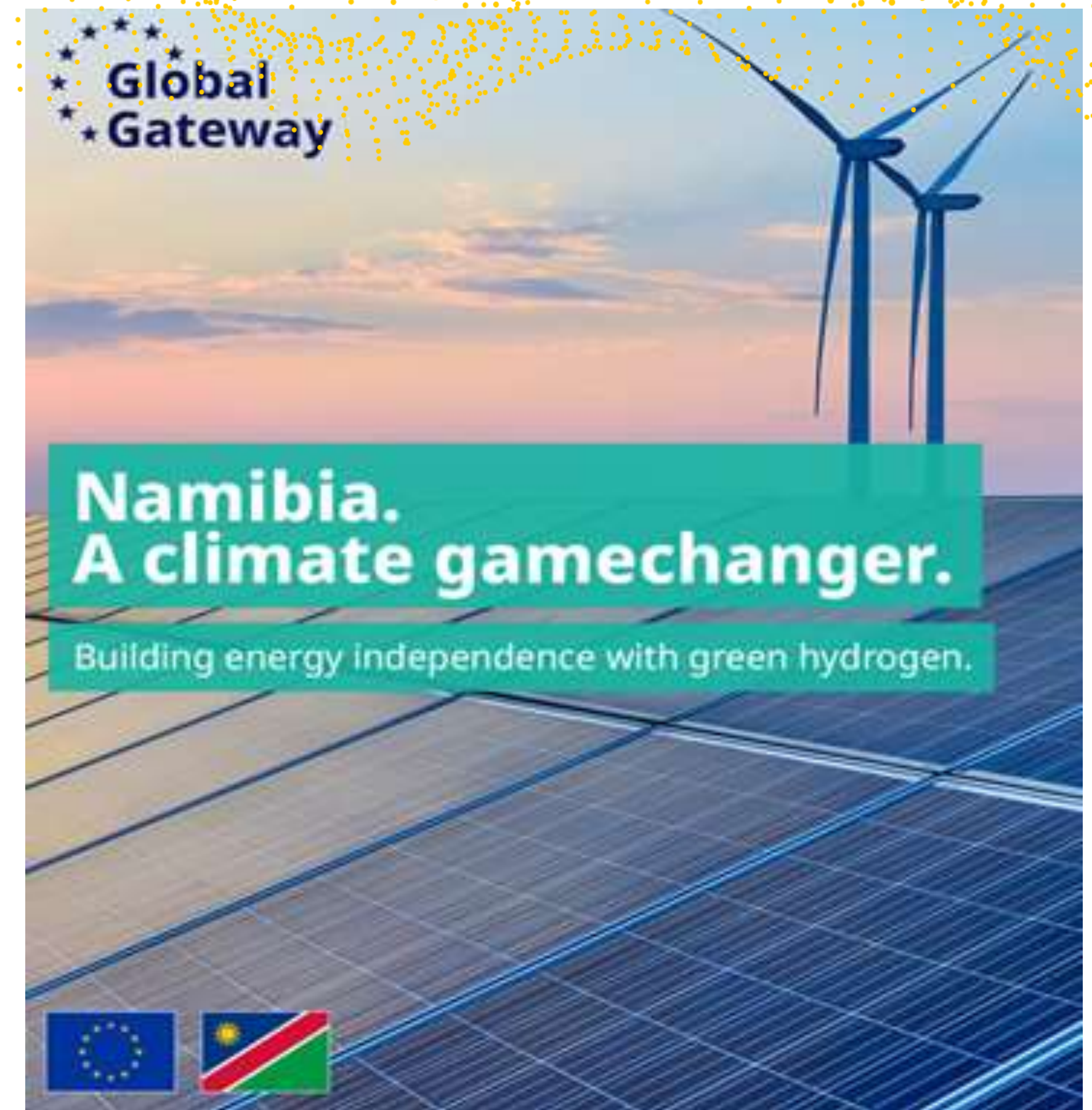
- **Mutually beneficial partnerships of equals**, away from traditional donor-recipient relationship
- Partners request the **EU's positive, values driven and sustainable investment model** that builds local value without creating dependencies
- **G7 Evian summit leaders' declaration** references Global Gateway as an example of mutually beneficial partnerships



# Green hydrogen and CRM in Namibia

**Objective: to support Namibia's national green hydrogen programme** (developing green hydrogen and critical raw material (CRM) value chains to promote local value addition in Namibia):

- public and private investments: build an 85 MW solar plant and RH2 storage
- guarantees to project lower risk (EFSD+)
- blended investments (private + public) (EC/EIB)
- flanking measures: regulatory reforms (EU grants), capacity building of the public sector, skills development (TVET)
- regional transport corridor Maputo-Gaborone to Walvis Bay



## **Team Europe:**

EU, DE, FR, BE, NL, FI  
European Raw Materials Alliance  
European Battery Alliance  
Ports of Rotterdam and Antwerp Bruges  
Geological Survey Institutes (FI, DE, FR )  
EIB  
Bilateral banks

## **Partner:**

Government of Namibia

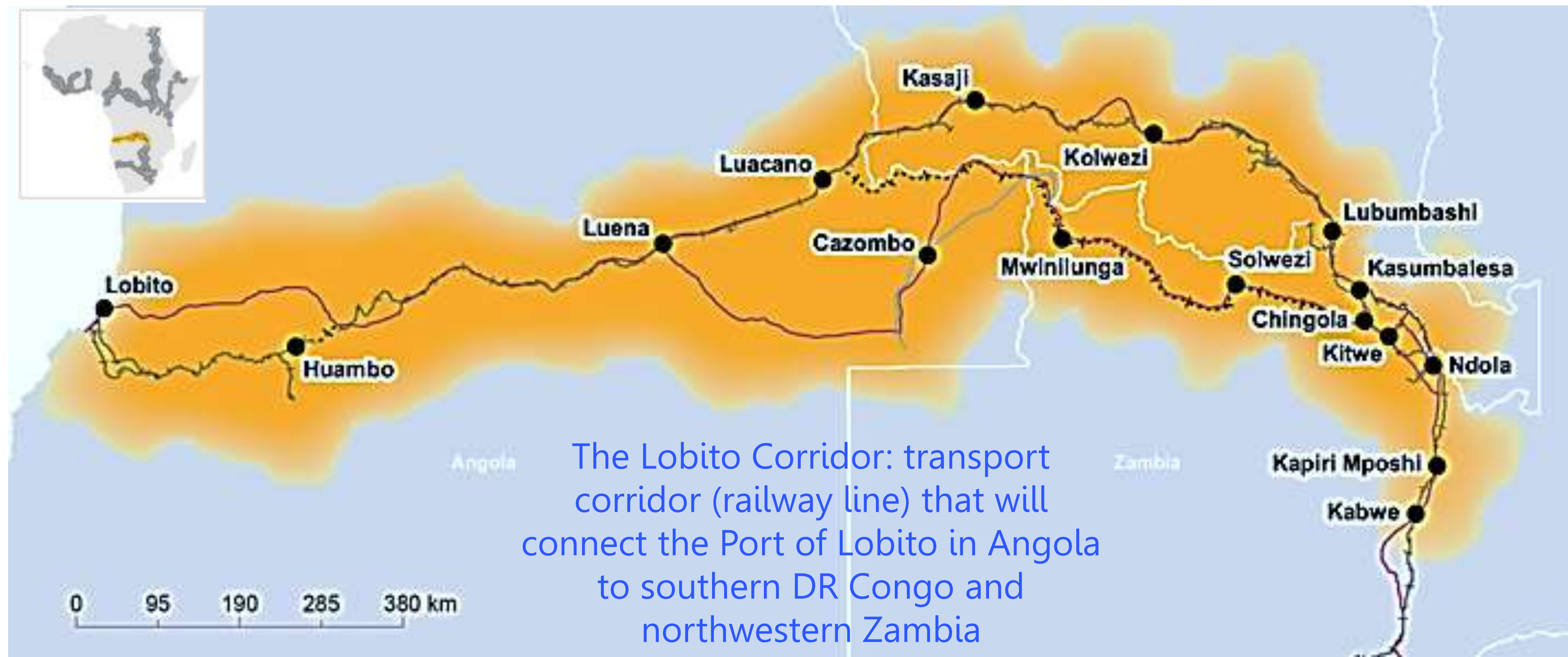
# The Lobito Corridor

**Objective: to reduce logistical costs and carbon footprint of exporting/importing goods (minerals, agricultural goods, etc.) & to improve economic activity:**

- Port of Lobito management & maintenance (*Africa Global Logistics*)
- Rail infrastructure management (~1300 km) and maintenance (*Lobito Atlantic Railways*)
- Railway construction (~770 km) & rehabilitation (~420 km)
- Advisory, provision of equipment, investment around the corridor (ex: logistic platform for agri-products) and business enabling support (customs, trade facilitation, etc.)

## Partners:

EU  
USA  
Governments of Angola, DR Congo and Zambia  
African Development Bank (AfDB)  
Africa Finance Corporation (AFC)



# Global Gateway Governance

## Global Gateway Board

- Global Gateway Board provides strategic guidance

## Private sector role

- Business Advisory Group,
- building on existing platforms and networks,
- ensure intensive consultation with the private sector

## Civil society

- Civil Society and Local Authorities Platform
- provide feedback on Global Gateway rollout and space to exchange on opportunities to engage in country-level Global Gateway partnerships,
- complements consultations locally and making sure that a fully inclusive approach is taken.

## International fora

- Global Gateway – EU and MS investment packages built for major summits, a priority for discussion in multilateral fora

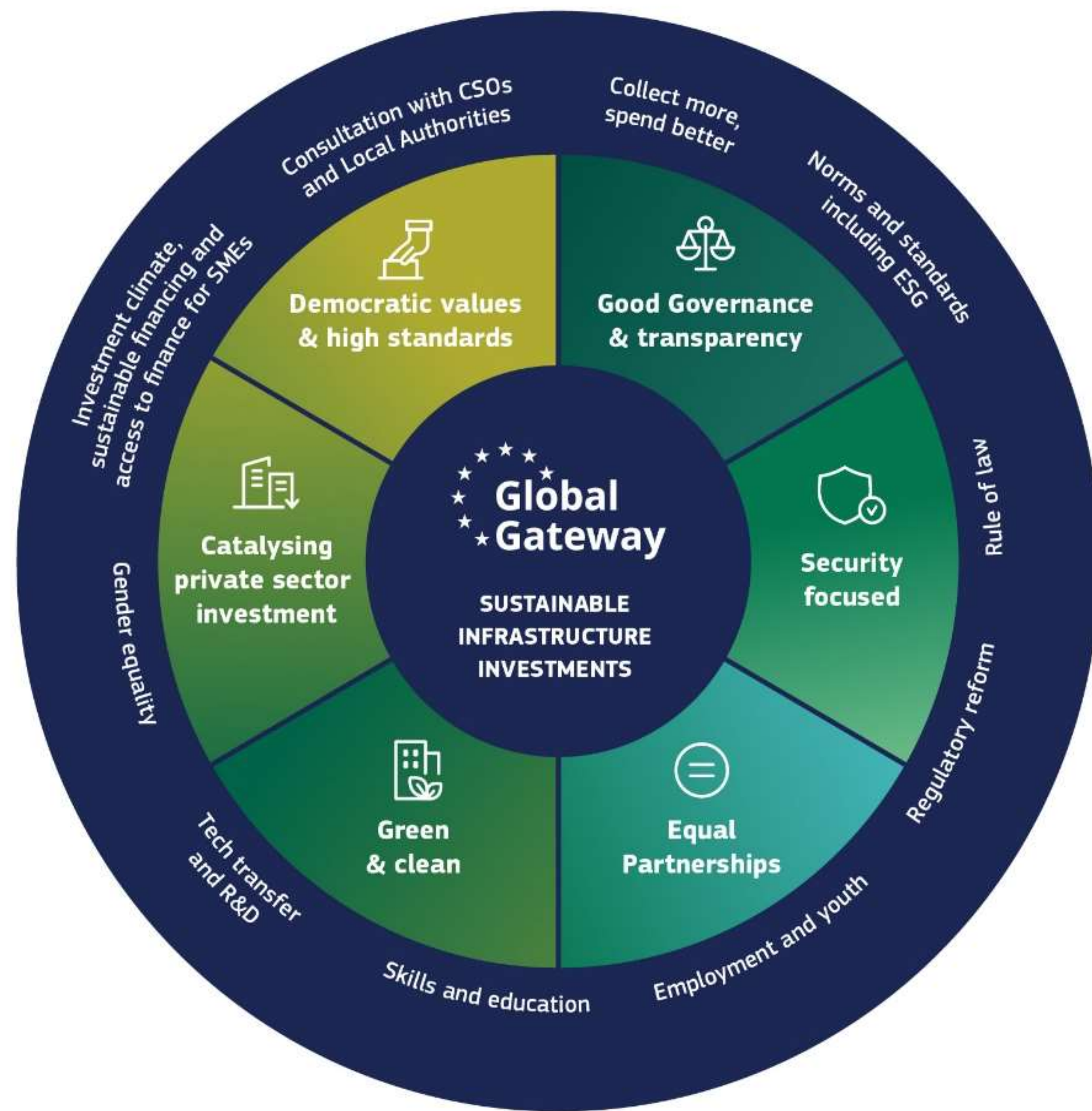
## How is Global Gateway implemented?

Mix of **grants**, concessional **loans**, **guarantees** to de-risk **private sector investments**

Combined with **operational tools** such as technical assistance, policy and economic dialogue, trade and investment agreements and standardization to create better conditions for quality investments

**Private sector participation is key** – they bring private capital – which we can embed in broader support such as policy reform, standards, training, etc.

# The 360-degree approach



# Initiative on Manufacturing and Access to Vaccines, Medicines and Health Technologies

- MAV+

**Objective: to strengthen local pharmaceutical systems and manufacturing capacity in Africa**

## Team Europe:

European Union, DE, FR and BE

European Medicines Agency, network of European regulators

European and Developing Countries Clinical Trials Partnership (EDCTP)

EIB and bilateral banks

## African organisations:

African Union Commission

Africa Centres for Disease Control and Prevention

AUDA-NEPAD (African Union Development Agency)

African Medicines Agency

African governments and national regulatory agencies

## International partners:

WHO

Bill & Melinda Gates Foundation

## Private sector involvement:

Univercells in Senegal/South Africa

BioNTech in Rwanda

### SENEGAL

- MADIBA vaccine production plant
- Coordination of the national plan for the pharma sector
- Strengthening the new regulatory agency ARP

### GHANA

- Fill & Finish plant establishment
- Plant design study (DEK consortium of GHA)
- FDA strengthening for vaccine regulation

### NIGERIA

- Skills development and R&D
- Digitalisation in supply chain
- Medical products procurement



### EGYPT

- R&D
- Regulatory strengthening
- Strengthening authorities' strategic planning

### RWANDA

- Regulatory strengthening and lab equipment for Rwanda FDA
- Skills development (higher education, TVET)
- R&D
- Support to innovation & entrepreneurship
- Supply chains strengthening

### SOUTH AFRICA

- Funding of fundamental research
- Digitalization in production facilities and technical assistance on the establishment of the National Regulatory Agency
- Support to nascent and established companies to establish or scale up their production facilities

## State of play

- ❖ **Global Gateway Board** provided **strategic guidance** in December 2022 and October 2025. Next meeting to take place on 1<sup>st</sup> December 2026.
- ❖ **Council Conclusions** on Global Gateway adopted by FAC in June 2026.
- ❖ List of **Global Gateway flagship projects** to cover over 256 projects worldwide. Next review to be launched in October 2026, with revised list for endorsement before end-2026.
- ❖ Methodology to **track total investment** implemented under Global Gateway. 3<sup>rd</sup> reporting exercise launched in April 2026 for 2021–2025; methodology refined and implemented in INTPA, with further Team Europe work on granularity and avoiding double counting.
- ❖ GGIH now fully operational; 19 Team Nationals operational; continued engagement with **private sector** (GG BAG), **civil society** (CSO-LA Advisory Platform) and **Export Credit Agencies**.
- ❖ Communication / visibility: work underway on a new **Global Gateway Brand Book** with Member States; communication coordination mechanisms in place; next **Global Gateway Forum** on 8–9 June 2027.
- ❖ **Joint missions** to partner countries to strengthen visibility. 2 Team Europe joint missions carried out in 2026 so far (Bolivia and Angola/Lobito Corridor).

**Thank you!**

